FRATERNITY CLUB LIMITED

ANNUAL REPORT

2024/2025

ABN: 56 001 005 545



CONTENTS

Contents	Page
President Report	2
CEO Report	3
Directors Report	5
Auditor's Independence Declaration	8
Statement of Profit or Loss and Other Comprehensive Income	10
Statement of Financial Position	11
Statement of Changes in Equity	12
Statement of Cash Flows	13
Notes to the Financial Statements	14
Directors' Declaration	35
Independent Auditor's Report	36

PRESIDENT REPORT MICK CUDA



Dear Members.

On behalf of the Board of Directors, it is a pleasure once again to present to the members of the Fraternity Club the Annual Report for the Financial year ended June 30th, 2025, to be presented at the Annual General Meeting on 24 of November 2025.

The Financial Year result for the 2024/2025 year was an EBITDA profit of \$1,844,721 which is very pleasing considering the increase in compliance costs in which our Industry is currently experiencing. Pleasing to note is that our annual revenue is now above \$19 million which is a milestone for the Club.

This year we were once again met with some challenges; one being that Wollongong Council has requested the Club upgrade the fire safety systems throughout the property. The Club has engaged specific fire consultants and engineers to manage this project. The expected costs will be in the vicinity of \$3 million plus, with an anticipated duration of 3 years or more to complete this project. The other pending issue facing the Club at present is that we have received a summons from the Industrial Court informing us SafeWork NSW are prosecuting in relation to a historical matter from 2023. We were surprised to receive this notice as the Club had previously been prosecuted by a different Government Department relating to this same incident and the matter was settled. We are presently considering our options in regard to this summons.

Some highlights during the year were that we completed as promised were:

- 1. The installation of the undercover drop off zone at the front entry.
- 2. The detailed refurbishment of the Sunken Lounge.
- 3. The Building Façade uplift with the installation of new alpolic panels that will not require any maintenance.
- 4. The amalgamation and consequently an upgrade of the Fairy Meadow Bowling Club which is now Fraternity Sports Club

All these projects have once again been managed through the Clubs cashflow.

Over the year through our Clubs Grants scheme and in-kind donations we have assisted many community organisations such as Greenacres and Autism Spectrum and many sporting groups such as the Wollongong Wolves and Port Kembla Football Clubs. They are too many to mention.

I want to take this opportunity to express my sincere gratitude to our CEO Glenn Ward for his wonderful contribution and to all our management team and our staff for an outstanding effort throughout the year.

To my Board colleagues thank you for the outstanding contribution and commitment to ensure the continuing success of the Business. Finally thank you to our loyal members and their Guests and our Club associations for your continued patronage and support. It is truly appreciated.

Mick Cuda

Fraternity Club President



CEO REPORT GLENN WARD

Dear Members,

On behalf of the staff and management, I am pleased to report the 2024/25 year has been a rewarding period for the Club. After coming out of the challenges of the 2023/24 financial year we have continued our growth trajectory and increased revenue to above \$19 Million for the first time in the Club's history.

Our net cashflows for the year from operating activities were \$2,061,213, which was a great result. This result for this financial year was 48% up on the prior year. Considering our mix of revenue is heavily weighted to Food and Beverage, rather than Gaming like many other Clubs, the strong profit from operating activities is testament to the hard work done by all staff.

Our cash position has improved since last year as we focus on driving revenue in more profitable areas of the business. One of the best indications the business is trading well is the fact that we have practically no debt, other than our standard trading accounts with suppliers. This means the club is in a very strong financial position to fund upgrades to the facilities out of cashflow in the future; or obtain a loan for a more substantial upgrade should we need it.

With the strong cash position the Club was in over the past year we were able to fund improvements to the Club from our cashflow. Some of these projects were re-cladding the external façade, constructing a Porte cochere so members can be dropped off in an undercover area during inclement weather, and after many years, we also finalised plans to refurbish the Sunken Lounge area of the Club. The actual refurbishment was done after the end of this reporting period, but I'm pleased to report it is now fully complete.

We've also continued to invest more in member entertainment through more promotions, raffles, and draws. This has seen our membership numbers grow by 17% over the past 12-month period, which has in-turn seen revenue grow by 10%.

During the year we re-branded the Fairy Meadow Bowling Club site to now be known as Fraternity Sports. We completed a refurbishment of the Fraternity Sports Clubhouse to make it more comfortable and able to accommodate more patrons, both inside the venue and utilising an alfresco area for outdoor dining.

Unfortunately, our desire to amalgamate with the Kemblawarra Portuguese Sports and Social Club during the year didn't eventuate, and the Administrator for that Club liquidated the property.

Over the past year the club has contributed over \$175,000 into local sporting organisations and local community groups through grants, donations, and in-kind services.

We continued our long-standing support of Greenacres, Multicultural Communities Council of Illawarra, and Corrimal Rotary as well as contributing to health initiatives such as Cancer Patients Foundation, and support to students on the Autism Spectrum, with a grant to Autism Spectrum Australia (Aspect) under the ClubGRANTS program.

The club also continued to focus on its key initiative of promoting and fostering local sport. We maintained our support for the Wollongong Wolves, Port Kembla FC, Corrimal Rangers and the Port Pumas. We were again the naming rights sponsor of the Illawarra Premier League as part of our ongoing partnership with Football South Coast.

I would like to recognise and thank President, Mick Cuda, and the Board for their steadfast support and commitment to the Club and members. Their determined effort to bring the best experiences and facilities to the Club for the local community is unwavering.

Bringing employment opportunities to the local community is also important to the Board, and as the Club trading grew over the period, we were very pleased to be able to maintain our staff numbers at approximately 170 over the past year.

I am proud to be able to lead such a wonderful group of staff. The management team and all staff work tirelessly to provide the Club's members and guests with friendly and efficient service.

In closing, I would like to thank you, the members, for your continued loyal support without which the club would not be the success it is today.

I look forward to seeing you in the Club again soon.

Glenn Ward

Chief Executive Officer

1/mWol

DIRECTOR'S REPORT



The Directors of The Fraternity Club have the pleasure of presenting their report together with the financial statements for the year ended 30 June 2025 and the auditor's report thereon.

DIRECTORS

The Directors of the Club at any time during or since the financial year are :

MICK CUDA

_						
D	re	ci	А	$\overline{}$	n	+
М	ıe	51	u	\leftarrow	H	

Date Appointed: 25th November 2008 Occupation: Managing Director

CONNIE SACCO

Vice President

Date Appointed: 30th November 2009

Occupation: Fraud Officer

EMILIO SALUCCI

Vice President

Date Appointed: 27th November 2012 Occupation: Operations Manager

JAMES IANNI

Date Appointed: 28th November 2010

Occupation: Real Estate Agent

DARIO TREVISI

Date Appointed: 25th November 2008

Occupation: Service Project Team Leader

JOHN APOLLONI

Date Appointed: 29th November 2011 Occupation: Chartered Accountant

JOHN AKELE

Date Appointed: 28th November 2010 Occupation: Chartered Accountant

DOMENIC SAFFIOTI

Date Appointed: 8th February 2023

Occupation: Project Manager

Names	Meetings Attended	Meetings Held
MICK CUDA	15	15
CONCETTA SACCO	14	15
EMILIO SALUCCI	12	15
JAMES IANNI	14	15
DARIO TREVISI	14	15
JOHN APOLLONI	12	15
JOHN AKELE	15	15
DOMENIC SAFFIOTI	10	15

Over the course of the year, The Club Directors attended further special meetings of a formal and informal nature to assist in carrying out their portfolio duties, these meetings included but were not limited to the following areas of importance; Strategy, Financial, Operational, Safety, Cultural and Entertainment. Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Company Secretary

The following persons held the position of company secretary during, or since the end of the year:
Glenn Ward was appointed company secretary on 26th July 2023

Review of Operations

The profit of the company for the financial year after providing for income tax amounted to \$548,042

New Accounting Standards Implemented

AASB 2020-1: Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-current

The Company adopted AASB 2020-1 which amends AASB 101 to clarify requirements for the presentation of liabilities in the statement of financial position as current or non-current. It also clarifies the meaning of 'settlement of a liability'.

The adoption of the amendment did not have a material impact on the financial statements.

AASB 2022-5: Amendments to Australian Accounting Standards – Lease Liability in a Sale and Leaseback The Company adopted AASB 2022-5: Amendments to Australian Accounting Standards – Lease Liability in a Sale and Leaseback which amends AASB 16 to add subsequent measurement requirements for sale and leaseback transactions that satisfy the requirements in AASB 15 Revenue from Contracts with Customers to be accounted for as a sale.

The adoption of the amendment did not have a material impact on the financial statements.

AASB 2022-6: Amendments to Australian Accounting Standards – Non-current Liabilities with Covenants AASB 2022-6 amends AASB 101 to improve the information an entity provides in its financial statements about liabilities from loan arrangements for which the entity's right to defer settlement of those liabilities for at least twelve months after the reporting period is subject to the entity complying with conditions specified in the loan arrangement.

The adoption of the amendment did not have a material impact on the financial statements

AASB 2023-3 Amendments to Australian Accounting Standards – Disclosure of Non-current Liabilities with Covenants – Tier

AASB 2023-3 amends AASB 1060 to align the disclosure requirements of Tier 2 entities with AASB 202-1 and AASB 2022-6 noted above.

The adoption of the amendment did not have a material impact on the financial statement:

Significant Changes in the State of Affairs

No significant changes in the company's state of affairs occurred during the financial year

Principal Activities

The principal activities of the company during the financial year was that of a registered club. No significant change in the nature of these activities occurred during the year.

Events Subsequent to the End of the Reporting Period

No matters or circumstances have arisen since the end of the financial year which significantly affected or may significantly affect the operations of the company, the results of those operations, or the state of affairs of the company in future financial years other than those occurred in Note 19.

Future Developments, Prospects and Business Strategies

The club will continue to focus on delivering exceptional product and service in a family friendly customer service oriented environment. The Board will continue to review strategy and work on the governance model to ensure the club meets and exceeds industry best practice parameters. The club uses industry accepted KPIs to monitor performance in terms of service delivery to members, financial results and liquidity levels.

Club Amalgamation with Fairy Meadow Bowling Club

The Fraternity Club completed the amalgamation with the Fairy Meadow Bowling Club on 16th October 2024. Independent Liquor and Gaming Authority approved the transfer of the liquor licence and gaming entitlements on 12th April 2024. At the time of signing the financial report, the Club is still in the process of securing a long term lease with Wollongong City Council

Environmental Regulation

The company's operations are not regulated by any significant environmental regulation under a law of the Commonwealth or of a state or territory.

Indemnification of Officers

No indemnities have been given or insurance premiums paid, during or since the end of the financial year, for any person who is or has been an officer or auditor of the company

Directors' Entitlements

No director has received or become entitled to receive, during or since the end of financial year, a benefit because of a contract made by the company or a related body corporate with the director, a firm of which a director is a member or an entity in which a director has a substantial financial interest with the exception of:

Micon Office National of which Mick Cuda is a director supplied stationery, office furniture and fittings to the Club:

Total supplies for the year GST inclusive: \$13,965 (2024: \$15,068).

Members Guarantee

The company is limited by guarantee. If the company is wound up, the articles of association state that each member is required to contribute a maximum of \$2 each. At 30 June 2025 the number of members was 24,221 (2024: 20,788) as follows:

Total members	24,221
Life members	3
Associate members	3,588
Full members	20,601
Perpetual members	1
Foundation members	28

Proceedings on Behalf of the Company

No person has applied for leave of Court to bring proceedings on behalf of the company or intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or any part of those proceedings.

The company was not a party to any such proceedings during the year.

Auditor's Independence Declaration

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out on page 8.

This directors' report is signed in accordance with a resolution of the Board of Directors:

Director CUDA, Mick

Director AKELE, John

Dated 3rd November 2025

AUDITOR'S INDEPENDENCE DECLARATION

UNDER SECTION 307C OF THE CORPORATIONS ACT 2001 TO THE DIRECTORS OF FRATERNITY CLUB LIMITED

In accordance with section 307C of the Corporations Act 2001, I am pleased to provide the following declaration of independence to the directors of Fraternity Club Limited. As the lead audit partner for the audit of the financial report of Fraternity Club Limited for the year ended 30 June 2025, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

(i) the auditor independence requirements of the Corporations Act 2001 in relation to the audit; and

(ii) any applicable code of professional conduct in relation to the audit.

Name of Firm O'Donnell Hennessy Taylor

Name of Partner

Spencer Green

Date

3/11/2025

Address

CONISTON

OUR CLUB

24,221

165

2

MEMBERS

STAFF

VENUES

4

EATERIES

5

FUNCTION ROOMS

2

BOWLING GREENS



\$175,000

RE-INVESTED IN THE COMMUNITY



35,291

GELATO SCOOPS



82,630 SCHOONERS OF BEER

68,623
PIZZAS
SOLD

OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2025

ABN: 56 001 005 545

		2025	2024
	Note	\$	\$
Sales revenue	2	19,655,594	\$17,887,304
Other income	2	82,136	92,974
Changes in inventories		(4,006,980)	(4,011,410)
Employee benefits expense		(7,626,671)	(7,240,921)
Depreciation and amortisation expense		(1,275,576)	(1,249,333)
Other expenses		(6,280,461)	(5,299,513)
Profit before income tax	_	548,042	179,101
Income tax (expense)/income	4(a)	-	-
Profit for the year	_	548,042	179,101
Other comprehensive income:	_		
Total other comprehensive income for the year		-	-
Total comprehensive income for the year		548,042	179,101

The accompanying notes form part of these financial statements.

OF FINANCIAL POSITION AS AT 30 JUNE 2025

	Notes	2025	2024
ASSESTS		\$	\$
CURRENT ASSETS			
Cash and cash equivalents	6	2,776,110	2,449,343
Trade and other receivables	7	190,898	165,876
Inventories	8	216,342	195,375
Other current assets	9	206,545	178,111
TOTAL CURRENT ASSETS		3,389,895	2,988,705
NON-CURRENT ASSETS			
Financial assets	10	10,750	10,750
Property, plant and equipment	11	26,663,729	25,327,086
Intangible assets	12	400,000	400,000
TOTAL NON-CURRENT ASSETS		27,074,479	25,737,836
TOTAL ASSETS		30,464,374	28,726,541
LIABILITIES			
CURRENT LIABILITES			
Trade and other payables	13	1,483,110	1,195,590
Provisions	15	646,471	605,762
Income in advance		35,669	27,925
TOTAL CURRENT LIABILITIES		2,165,250	1,829,277
NON CURRENT LIABILITES			
Trade and other payables	13	14,909	22,364
Provisions	15	126,455	126,455
TOTAL NON-CURRENT LIABILITES		141,364	148,819
TOTAL LIABILITIES		2,306,614	1,978,096
NET ASSETS		28,157,760	26,748,445
EQUITY			
Reserves		17,495,018	16,633,745
Retained earnings (accumulated loss	es)	10,662,742	10,033,743
TOTAL EQUITY		28,157,760	26,748,445
		20,.07,,00	_3, .3, .10

The accompanying notes form part of these financial statements

OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2025

		RESERVES	
	RETAINED EARNINGS (ACCUMLATED	REVALUATION SURPLUS	TOTAL
	LOSSES) \$	\$	\$
Balance at 1 July 2023	9,935,599	16,633,745	26,569,344
Comprehensive income			
Profit for the year	179,101	-	179,101
Other comprehensive income for the year	-	-	-
Total comprehensive income	179,101		179,101
Balance at 30 June 2024	10,114,700	16,633,745	26,748,445
Balance at 1 July 2024	10,114,700	16,633,745	26,748,445
Comprehensive income			
Profit for the year	548,042	-	548,042
Other comprehensive income for the year	-	861,273	861,273
Total comprehensive income for the year	548,042	861,273	1,409,315
Balance at 30 June 2025	10,662,742	17,495,018	28,157,760

The accompanying notes form part of these financial statements.

CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2025

	Note	2025	2024
		\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers		19,624,604	17,829,707
Payments to suppliers and employee		(17,634,995)	(16,486,496)
Dividends received		500	1,000
Interest received	_	71,104	46,534
Net cash provided by operating activities	17(a)	2,061,213	1,390,745
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sales of property, plant and equipment		16,500	8,500
Proceeds from acquisition of business		861,273	-
Purchase of property, plant and equipment	_	2,612,219	2,031,491
Net cash (used in) provided by investing activities		1,734,446	2,022,991
CASH FLOWS FROM FINANCING ACTIVITIES	_		
Net cash provided by/ (used in) financing activities		-	-
Net increase / (decreased) in cash held		326,767	632,246
Cash and cash equivalents at beginning of financial year	_	2,449,343	3,081,589
Cash and cash equivalents at end of financial year		2,776,110	2,449,343

The accompanying notes form part of these financial statements.

These financial statements and notes represent Fraternity Club Limited. Fraternity Club Limited is a company limited by guarantee, incorporated and domiciled in Australia.

Summary of Material Accounting Policy Information Note 1

Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards – Simplified Disclosures of the Australian Accounting Standards Board and the Corporations Act 2001. The company is a for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the Australian Accounting Standards Board has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policy information adopted in the preparation of the financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, except for cash flow information, have been prepared on an accrual basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements are in Australian Dollars and have been rounded to the nearest dollar.

(a) Income Tax

The income tax expense (income) for the year comprises current income tax expense (income) and deferred tax

Current income tax expense charged to profit or loss is the tax payable on taxable income for the current period. Current tax liabilities (assets) are measured at the amounts expected to be paid to (recovered from)the relevant taxation authority using tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax expense reflects movements in deferred tax asset and deferred tax liability balances during the year as well as unused tax losses.

Current and deferred income tax expense (income) is charged or credited outside profit or loss when the tax relates to items that are recognised outside profit or loss or arising from a business combination.

A deferred tax liability shall be recognised for all taxable temporary differences, except to the extent that the deferred tax liability arises from:

- (a) the initial recognition of goodwill; or
- (b)the initial recognition of an asset or liability in a transaction which:
- (i)is not a business combination;
- (ii)at the time of the transaction, affects neither accounting profit nor taxable profit (tax loss); (iii)at the time of the transaction, does not give rise to equal taxable and deductible temporary differences.

Deferred tax assets and liabilities are calculated at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled and their measurement also reflects the manner in which management expects to recover or settle the carrying amount of the related asset or liability.

With respect to non-depreciable items of property, plant and equipment measured at fair value and items of investment property measured at fair value, the related deferred tax liability or deferred tax asset is measured on the basis that the carrying amount of the asset will be recovered entirely through sale. When an investment property that is depreciable is held by the company in a business model whose objective is to consume substantially all of the economic benefits embodied in the property through use over time (rather than through sale), the related deferred tax liability or deferred tax asset is measured on the basis that the carrying amount of such property will be recovered entirely through use.

Deferred tax assets relating to temporary differences and unused tax losses are recognised only to the extent that it is probable that future taxable profit will be available against which the benefits of the deferred tax asset can be utilised.

Where temporary differences exist in relation to investments in subsidiaries, branches, associates, and joint ventures, deferred tax assets and liabilities are not recognised where the timing of the reversal of the temporary difference can be controlled and it is not probable that the reversal will occur in the foreseeable future.

Current tax assets and liabilities are offset where a legally enforceable right of set-off exists and it is intended that net settlement or simultaneous realisation and settlement of the respective asset and liability will occur. Deferred tax assets and liabilities are offset where:

(i) a legally enforceable right of set-off exists; and (ii) the deferred tax assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities, where it is intended that net settlement or simultaneous realisation and settlement of the respective asset and liability will occur in future periods in which significant amounts of deferred tax assets or liabilities are expected to be recovered or settled

Uncertainty over income tax treatment

Where there is uncertainty over an income tax event, the Company determines if the uncertain tax position needs to be assessed. The Company assesses the probability that the relevant tax authority will accept the treatment of the uncertain tax event.

In the event that it is not probable that the relevant tax authority will accept the treatment, the Company establishes provisions estimated based on either the expected value method or the most likely amount, depending on which is expected to better predict the resolution of the uncertainty.

(b) Fair Value of Assets and Liabilities

The Company measures some of its assets and liabilities at fair value on either a recurring or non-recurring basis, depending on the requirements of the applicable accounting standard.

Fair value is the price the Company would receive to sell an asset or would have to pay to transfer a liability in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset or liability. The fair values of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data

To the extent possible, market information is extracted from either the principal market for the asset or liability (ie the market with the greatest volume and level of activity for the asset or liability) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (ie the market that maximises the receipts from the sale of the asset or minimises the payments made to transfer the liability, after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

The fair value of liabilities and the entity's own equity instruments (excluding those related to share-based payment arrangements) may be valued, where there is no observable market price in relation to the transfer of such financial instruments, by reference to observable market information where such instruments are held as assets. Where this information is not available, other valuation techniques are adopted and, where significant, are detailed in the respective note to the financial statements.

(c) Inventories

Inventories are measured at the lower of cost and net realisable value.

(d) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment losses.

Property

Freehold land and buildings are carried at their fair value (being the amount for which an asset could be exchanged between knowledgeable willing parties in an arm's length transaction), based on periodic, butat least triennial, valuations by external independent valuers, less accumulated depreciation for buildings.

Increases in the carrying amount arising on revaluation of land and buildings are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity; all other decreases are charge to the statement of profit or loss.

Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

Plant and equipment

Plant and equipment are measured on the cost basis and are therefore carried at cost less accumulated depreciation and any accumulated impairment losses. In the event the carrying amount of plant and equipment is greater than the estimated recoverable amount, the carrying amount is written down immediately to the estimated recoverable amount and impairment losses are recognised in profit or loss. A formal assessment of recoverable amount is made when impairment indicators are present (refer to Note 1(i) for details of impairment).

The cost of fixed assets constructed includes the cost of materials, direct labour, borrowing costs and an appropriate proportion of fixed and variable overheads.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. All other repairs and maintenance are recognised as expenses in profit or loss in the financial period in which they are incurred.

Depreciation

The depreciable amount of all fixed assets including buildings but excluding freehold land, is depreciated on a straight-line basis over the asset's useful life to the company commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired term of the lease or the estimated useful lives of the improvements.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Assets
Buildings
Plant and equipment
Poker machine

Depreciation Rate
2.5%
10-100%
40%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are recognised in profit or loss when the item is derecognised. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained earnings.

(e) Leases (the Company as lessee)

At inception of a contract, the Company assesses if the contract contains or is a lease. If there is a lease present, a right-of-use asset and a corresponding lease liability is recognised by the Company where the Company is a lessee. However, all contracts that are classified as short-term leases (lease with a remaining lease term of 12 months or less) and leases of low-value assets are recognised as an expense on a straight-line basis over the term of the lease.

Initially, the lease liability is measured at the present value of the lease payments still to be paid at commencement date. The lease payments are discounted at the interest rate implicit in the lease. If this rate cannot be readily determined, the Company uses the incremental borrowing rate.

Lease payments included in the measurement of the lease liability are as follows:

- -fixed lease payments less any lease incentives;
- -variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date;
- -the amount expected to be payable by the lessee under residual value guarantees
- -the exercise price of purchase options, if the lessee is reasonably certain to exercise the options;
- -lease payments under extension options, if the lessee is reasonably certain to exercise the options; and
- -payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease.

(f) Financial Instruments

Initial Recognition and Measurement

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions to the instrument. For financial assets, this is the date that the Company commits itself to either the purchase or sale of the asset (ie trade date accounting is adopted).

Financial instruments (except for trade receivables) are initially measured at fair value plus transactions costs except where the instrument is classified 'at fair value through profit or loss' in which case transaction costs are expensed to profit or loss immediately. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Trade receivables are initially measured at the transaction price if the trade receivables do not contain a significant financing component or if the practical expedient was applied as specified in AASB 15.16.

Classification and Subsequent Measurement Financial liabilities

Financial instruments are subsequently measured at:

- -amortised cost; or
- -fair value through profit or loss.

A financial liability is measured at fair value through profit and loss if the financial liability is:

- -a contingent consideration of an acquirer in a business combination to which AASB 3: Business Combinations applies;
- -held for trading; or
- -initially designated as at fair value through profit or loss.

All other financial liabilities are subsequently measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest expense in profit or loss over the relevant period. The effective interest rate is the internal rate of return of the financial asset or liability. That is, it is the rate that exactly discounts the estimated future cash flows through the expected life of the instrument to the net carrying amount at initial recognition.

A financial liability is held for trading if:

- -it is incurred for the purpose of repurchasing or repaying in the near term;
- -part of a portfolio where there is an actual pattern of short-term profit taking; or
- -a derivative financial instrument (except for a derivative that is in a financial guarantee contract or a derivative that is in an effective hedging relationship).

Any gains or losses arising on changes in fair value are recognised in profit or loss to the extent that they are not part of a designated hedging relationship.

The change in fair value of the financial liability attributable to changes in the issuer's credit risk is taken to other comprehensive income and is not subsequently reclassified to profit or loss. Instead, it is transferred to retained earnings upon derecognition of the financial liability.

If taking the change in credit risk in other comprehensive income enlarges or creates an accounting mismatch, then these gains or losses should be taken to profit or loss rather than other comprehensive income.

A financial liability can not be reclassified.

Financial guarantee contracts

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument.

Financial guarantee contracts are initially measured at fair values (and if not designated as at fair value through profit or loss and do not arise from a transfer of a financial asset) and subsequently measured at the higher of:

- -the amount of loss allowance determined in accordance with AASB 9.5.5; and
- -the amount initially recognised less the accumulative amount of income recognised in accordance with the revenue recognition policies.

Financial assets

Financial assets are subsequently measured at:

- -amortised cost;
- -fair value through other comprehensive income; or
- -fair value through profit or loss.

Measurement is on the basis of two primary criteria:

- -the contractual cash flow characteristics of the financial asset; and
- -the business model for managing the financial assets.

A financial asset is subsequently measured at amortised cost if it meets the following conditions:

- —the financial asset is managed solely to collect contractual cash flows; and
- —the contractual terms within the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specified dates.

A financial asset is subsequently measured at fair value through other comprehensive income if it meets the following conditions:

- —the contractual terms within the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specified dates;
- —the business model for managing the financial assets comprises both contractual cash flows collection and the selling of the financial asset.

Lease payments included in the measurement of the lease liability are as follows:

- -fixed lease payments less any lease incentives;
- -variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date;
- -the amount expected to be payable by the lessee under residual value guarantees
- -the exercise price of purchase options, if the lessee is reasonably certain to exercise the options;
- -lease payments under extension options, if the lessee is reasonably certain to exercise the options; and
- -payments of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease.

(f) Financial Instruments

Initial Recognition and Measurement

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions to the instrument. For financial assets, this is the date that the Company commits itself to either the purchase or sale of the asset (ie trade date accounting is adopted).

Financial instruments (except for trade receivables) are initially measured at fair value plus transactions costs except where the instrument is classified 'at fair value through profit or loss' in which case transaction costs are expensed to profit or loss immediately. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Trade receivables are initially measured at the transaction price if the trade receivables do not contain a significant financing component or if the practical expedient was applied as specified in AASB 15.16.

Classification and Subsequent Measurement Financial liabilities

Financial instruments are subsequently measured at:

- -amortised cost; or
- -fair value through profit or loss.

A financial liability is measured at fair value through profit and loss if the financial liability is:

- -a contingent consideration of an acquirer in a business combination to which AASB 3: Business Combinations applies;
- -held for trading; or
- -initially designated as at fair value through profit or loss.

All other financial liabilities are subsequently measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest expense in profit or loss over the relevant period. The effective interest rate is the internal rate of return of the financial asset or liability. That is, it is the rate that exactly discounts the estimated future cash flows through the expected life of the instrument to the net carrying amount at initial recognition.

A financial liability is held for trading if:

- -it is incurred for the purpose of repurchasing or repaying in the near term;
- -part of a portfolio where there is an actual pattern of short-term profit taking; or
 -a derivative financial instrument (except for a derivative that is in a financial guarantee contract or a derivative that is in an effective hedging relationship).

The change in fair value of the financial liability attributable to changes in the issuer's credit risk is taken to other comprehensive income and is not subsequently reclassified to profit or loss. Instead, it is transferred to retained earnings upon derecognition of the financial liability.

If taking the change in credit risk in other comprehensive income enlarges or creates an accounting mismatch, then these gains or losses should be taken to profit or loss rather than other comprehensive income.

A financial liability can not be reclassified.

Financial guarantee contracts

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the terms of a debt instrument.

Financial guarantee contracts are initially measured at fair values (and if not designated as at fair value through profit or loss and do not arise from a transfer of a financial asset) and subsequently measured at the higher of:

- -the amount of loss allowance determined in accordance with AASB 9.5.5; and
- —the amount initially recognised less the accumulative amount of income recognised in accordance with the revenue recognition policies.

Financial assets

Financial assets are subsequently measured at:

- amortised cost;
- -fair value through other comprehensive income; or
- -fair value through profit or loss.

Measurement is on the basis of two primary criteria:

- -the contractual cash flow characteristics of the financial asset; and
- -the business model for managing the financial assets.

A financial asset is subsequently measured at amortised cost if it meets the following conditions:

- -the financial asset is managed solely to collect contractual cash flows; and
- -the contractual terms within the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specified dates.

A financial asset is subsequently measured at fair value through other comprehensive income if it meets the following conditions:

- —the contractual terms within the financial asset give rise to cash flows that are solely payments of principal and interest on the principal amount outstanding on specified dates;
- the business model for managing the financial assets comprises both contractual cash flows collection and the selling of the financial asset.

By default, all other financial assets that do not meet the measurement conditions of amortised cost and fair value through other comprehensive income are subsequently measured at fair value through profit or loss.

The Company initially designates a financial instrument as measured at fair value through profit or loss if: -it eliminates or significantly reduces a measurement or recognition inconsistency (often referred to as an

"accounting mismatch")

that would otherwise arise from measuring assets or liabilities or recognising the gains and losses on them on different bases

-it is in accordance with the documented risk management or investment strategy, and information about the groupings is documented appropriately, so that the performance of the financial liability that is part of a group of financial liabilities or financial assets can be managed and evaluated consistently on a fair value basis;

—it is a hybrid contract that contains anembedded derivative that significantly modifies the cash flows otherwise required by the contract.

The initial designation of the financial instruments to measure at fair value through profit or loss is a one-time option on initial classification and is irrevocable until the financial asset is derecognised.

Equity instruments

At initial recognition, as long as the equity instrument is not held for trading and not a contingent consideration recognised by an acquirer in a business combination to which AASB 3 applies, the Company can make an irrevocable election to measure any subsequent changes in fair value of the equity instruments in other comprehensive income, while the dividend revenue received on underlying equity instruments investment will still be recognised in profit and

Regular way purchases and sales of financial assets are recognised and derecognised at settlement date in accordance with the Company's accounting policy.

Derecognition

Derecognition refers to the removal of a previously recognised financial assetor financial liability from the statement of financial position.

Derecognition of financial liabilities

A liability is derecognised when it is extinguished (ie when the obligation in the contract is discharged, cancelled or expires). An exchange of an existing financial liability for a new one with substantially modified terms, or a substantial modification to the terms of a financial liability is treated as an extinguishment of the existing liability and recognition of a new financial liability.

The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable, including any non-cash assets transferred or liabilities assumed, is recognised in profit or loss.

Derecognition of financial assets

A financial asset is derecognised when the holder's contractual rights to its cash flows expires, or the asset is transferred in such a way that all the risks and rewards of ownership are substantially transferred. All of the following criteria need to be satisfied for derecognition of financial asset:

- —the right to receive cash flows from the asset has expired or been transferred;
- —all risk and rewards of ownership of the asset have been substantially transferred; and
- —the Company no longer controls the asset (ie it has no practical ability to make a unilateral decision to sell the asset to a third party)

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss.

On derecognition of a debt instrument classified as at fair value through other comprehensive income, the cumulative gain or loss previously accumulated in the investment revaluation reserve is reclassified to profit or loss.

On derecognition of an investment in equity which was elected to classified under fair value through other comprehensive income, the cumulative gain or loss previously accumulated in the investment revaluation reserve is not reclassified to profit or loss, but is transferred to retained earnings.

Impairment

The Company recognises a loss allowance for expected credit losses on:

- financial assets that are measured at amortised cost or fair value through other comprehensive income;
- —lease receivables:
- -contract assets(eg amounts due from customers under contracts);
- -loan commitments that are not measured at fair value through profit or loss; and
- -financial guarantee contracts that are not measured at fair value through profit or loss.

Loss allowance is not recognised for:

- -financial assets measured at fair value through profit or loss; or
- -equity instruments measured at fair value through other comprehensive income.

Expected credit losses are the probability-weighted estimate of credit losses over the expected life of a financial instrument. A credit loss is the difference between all contractual cash flows that are due and all cash flows expected to be received, all discounted at the original effective interest rate of the financial instrument.

The Company uses the following approaches to impairment, as applicable under AASB 9:

- —the general approach
- —the simplified approach
- -the purchased or originated credit impaired approach; and
- -low credit risk operational simplification

For a financial asset that is considered credit-impaired (not on acquisition or origination), the Company measures any change in its lifetime expected credit loss as the difference between the asset's gross carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. Any adjustment is recognised in profit or loss as an impairment gain or loss.

General approach

Under the general approach, at each reporting period, the Company assesses whether the financial instruments are credit-impaired, and:

—if the credit risk of the financial instrument has increased significantly since initial recognition, the Company measured the loss allowance of the financial instruments at an amount equal to the lifetime expected credit losses; or —if there is no significant increase in credit risk since initial recognition, the Company measured the loss allowance for that financial instrument at an amount equal to 12-month expected credit losses.

Simplified approach

The simplified approach does not require tracking of changes in credit risk at every reporting period, but instead requires the recognition of lifetime expected credit loss at all times. This approach is applicable to:

-trade receivables or contract assets that result from transactions within the scope of AASB 15: Revenue from Contracts with Customers that do not contain a significant financing component; and —lease receivables.

In measuring the expected credit loss, a provision matrix for trade receivables is used taking into consideration various data to get to an expected credit loss (ie diversity of customer base, appropriate groupings of historical loss experience, etc).

Purchased or originated credit-impaired approach

For purchased or originated credit-impaired financial assets, the general approach is modified such that at the reporting date, an entity shall only recognise the cumulative changes in lifetime expected credit losses since initial recognition as a loss allowance. The expected credit losses for purchased or originated credit-impaired financial assets shall be discounted using the credit-adjusted effective interest rate determined at initial recognition.

Evidence of credit impairment includes:

- -significant financial difficulty of the issuer or borrower;
- -a breach of contract (eg default or past due event);
- —where a lender has granted to the borrower a concession, due to the borrower's financial difficulty, that the lender would not otherwise consider;
- —it is probable the borrower will enter bankruptcy or other financial reorganisation; and
- -the disappearance of an active market for the financial asset because of financial difficulties.

Low credit risk operational simplification approach

If a financial asset is determined to have low credit risk at the initial reporting date, the Company assumes that the credit risk has not increased significantly since initial recognition and accordingly it can continue to recognise a loss allowance of 12-month expected credit loss.

In order to make such a determination that the financial asset has low credit risk, the Company applies its internal credit risk ratings or other methodologies using a globally comparable definition of low credit risk.

A financial asset is considered to have low credit risk if:

- -there is a low risk of default by the borrower;
- —the borrower has strong capacity to meet its contractual cash flow obligations in the near term;
- —adverse changes in economic and business conditions in the longer term may, but not necessarily will, reduce the ability of the borrower to fulfil its contractual cash flow obligations.

A financial asset is not considered to carry low credit risk merely due to existence of collateral, or because a borrower has a risk of default lower than the risk inherent in the financial assets, or lower than the credit risk of the jurisdiction in which it operates.

Recognition of expected credit losses in financial statements

At each reporting date, the Company recognises the movement in the loss allowance as an impairment gain or loss in the statement of profit or loss and other comprehensive income.

The carrying amount of financial assets measured at amortised cost includes the loss allowance relating to that asset.

Assets measured at fair value through other comprehensive income are recognised at fair value, with changes in fair value recognised in other comprehensive income. Amounts in relation to change in credit risk are transferred from other comprehensive income to profit or loss at every reporting period.

For financial assets that are unrecognised (eg loan commitments yet to be drawn, financial guarantees), a provision for loss allowance is created in the statement of financial position to recognise the loss allowance.

(g) Impairment of Assets

At the end of each reporting period, the company assesses whether there is any indication that an asset may be impaired. The assessment will include considering external sources of information and internal sources of information, including dividends received from subsidiaries, associates or joint ventures deemed to be out of pre-acquisition profits. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of the asset, being the higher of the asset's fair value less costs of disposal and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another Standard (eg in accordance with the revaluation model in AASB 116: Property, Plant and Equipment). Any impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other Standard.

Where it is not possible to estimate the recoverable amount of an individual asset, the entity estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Impairment testing is performed annually for goodwill, intangible assets with indefinite lives and intangible assets not vet available for use.

When an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

(h) Intangible Assets Other than Goodwill

Intangible assets required separately are initially measured at cost. The cost of an intangible asset acquired is its fair value at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any scheduled amortisation and impairment losses.

The useful lives of intangible assets are assessed to be either finite or indefinite. Intangible assets with finite lives are amortised over the useful life and tested for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life is reviewed at least each financial year-end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the assets are accounted for prospectively by changing the amortisation period or method, as appropriate, which is a change in accounting estimate. The amortisation expense on intangible assets with finite lives is recognised in the profit and loss statement in the expense category consistent with the function of the intangible asset.

Intangible assets with indefinite useful lives are tested for impairment annually either individually or at the cash generating unit level. Such intangibles are not amortised. The useful life of an intangible asset with an indefinite life is reviewed each reporting period to determine whether the indefinite life assessment continues to be supportable. If not, the change in useful life assessment from indefinite to finite is accounted for as a change in an accounting estimate and thus accounted for on a prospective basis.



(i) Employee Benefits

Short-term employee benefits

Provision is made for the company's obligation for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The company's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as part of current trade and other payables in the statement of financial position.

Other long-term employee benefits

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on corporate bonds that have maturity dates that approximate the terms of the obligations. Upon the remeasurement of obligations for other long-term employee benefits, the net change in the obligation is recognised in profit or loss as part of employee benefits expense.

The company's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the company does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

(i) Provisions

Provisions are recognised when the company has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

(k) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within short-term borrowings in current liabilities on the statement of financial position.

(I) Revenue Recognition

The Entity has applied AASB 15: Revenue from Contracts with Customers (AASB 15) and AASB 1058: Income of Not-for-Profit Entities (AASB 1058) using the cumulative effective method of initially applying AASB 15 and AASB 1058 as an adjustment to the opening balance of equity at 1 July 2019. Therefore, the comparative information has not been restated and continues to be presented under AASB 118: Revenue and AASB 1004: Contributions . The details of accounting policies under AASB 118 and AASB 1004 are disclosed separately since they are different from those under AASB 15 and AASB 1058, and the impact of changes is disclosed in this Note.

Operating grants, donations and bequests

When the entity received operating grant revenue, donations or bequests, it assesses whether the contract is enforceable and has sufficiently specific performance obligations in accordance with AASB 15.

Interest income is recognised using the effective interest method.

(i) Employee Benefits

(m) Trade and Other Receivables

Trade and other receivables include amounts due from customers for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Trade and other receivables are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment. Refer to Note 1(h) for further discussion on determination of impairment losses.

(n) Trade and Other Payables

Trade and other payables represent the liabilities for goods and services received by the Company that remain unpaid at the end of the reporting period. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability. Trade and other payables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method.

(o) Borrowing Costs

Borrowing costs directly attributable to the acquisition, construction or production of assets that necessarily take a substantial period of time to prepare for their intended use or sale are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

(p) Goods and Services Tax(GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities, which are recoverable from or payable to the ATO, are presented as operating cash flows included in receipts from customers or payments to suppliers.

(q) Comparative Figures

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

Where the company retrospectively applies an accounting policy, makes a retrospective restatement of items in the financial statements or reclassifies items in its financial statements, a third statement of financial position as at the beginning of the preceding period in addition to the minimum comparative financial statements is presented.

® Critical Accounting Estimates and Judgements

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the Company.

Key Estimates

(i) Impairment

The Company assesses impairment at the end of each reporting period by evaluating the conditions and events specific to the company that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions.

Key Judgements

(i) Provision for impairment of receivables

No provision for impairment has been made.

(ii) Poker machine licences

The entity holds poker machine licences either acquired through a past business combination or granted at no consideration by the NSW Government. AIFRS requires that licences outside of a pre-AIFRS transaction business combination be recognised initially at its fair value as at the date it was granted with a corresponding adjustment to the profit and loss statement to recognise the grant immediately as income. Prior to new gaming legislation taking effect in April 2002 allowing poker machine licences to be traded for the first time, the entity has determined that fair value at grant date for licences granted pre-April 2002 was zero. Should licences be granted to the entity post April 2002 they will be initially recognised at their fair value. The entity has determined that the market value for poker machine licences does not meet the definition of an active market and consequently licences recognised will not be revalued each year.

Note 2 Revenue and Other Income

The company has recognised the following amounts relating to revenue in the statement of profit or loss

	2025	2024
	\$	\$
(a) Other sources of revenue		
Dividends received	500	1,000
Total interest received	71,104	46,534
Bar sales	2,671,999	2,506,004
Food and catering sales	8,091,162	7,767,035
Poker machine revenue	8,073,500	6,833,177
Members subscriptions	65,954	74,509
Social and entertainment income	282,727	333,073
Sports income	42,495	23,099
Commission & rebate income	356,153	302,873
Total other sources revenue	19,655,594	17,887,304
(b) Other income		
-Gain on disposal of property, plant and equipment	16,500	8,500
-Poker Machine GST compensation	34,360	17,180
-Other income	31,276	67,294
Total other income	82,136	92,974

Note 3 Profit before Income Tax

	2025	2024
82, Expenses 136	\$	\$
(a) Cost of sales	4,006,980	4,011,410
Employee benefits expense:		
-contributions to defines contribution superannuation funds	7,626,671	7,240,921
Other expenses:		
Auditors remuneration- audit fees	28,700	27,050
Auditors remuneration-other	12,170	1,045
Poker machine tax	1,651,091	1,368,306
Advertising and promotional expenses	264,575	214,378
Donations	146,138	152,065
Maintenance costs	396,237	308,195
Entertainment expenses	302,236	376,419
Members expenses	7,741	2,762
Bar indirect expenses	6,026	7,548
Catering indirect expenses	271,454	235,222
Gaming indirect expenses	490,479	358,199
Other operating expenses	2,703,614	2,248,324
	6,280,461	5,299,513

Note 4 Income Tax Expenses

(a) The club pays tax on income derived other than from members

The club has accumulated tax losses.

The income tax position is as follows:

Future income tax benefits not brought to account,	2025	2024
the benefits of which will only be realised if the conditions for deductibility set out in Note 1 occur:	\$	\$
-tax losses prior years	486,649	361,765
-current year (income tax gain)/tax loss	113,667	124,884
-timing differences	15,973	12,532
- -	616,289	499,181

Key Management Personnel Compensation Note 5

Key management personnel are thosepersons having authority and responsibility for planning directing and controlling the activities of the company, directly or indirectly, including any director (executive or otherwise) of the company. Key management personnel compensation comprised short- term employee benefits, post-employment benefits, termination payments and director honorariums. Total remuneration paid to key management personnel for the current period was:

	2025	2024
	\$	\$
Key management personnel compensation	420,838	424,536
	420,838	424,536

Other KMP Transactions

For details of other transactions with KMP, refer to Note 19: Related Party Transactions.

Note 6 Cash and Cash Equivalents

	2025	2024
CURRENT	\$	\$
Cash at bank and on hand	2,276,129	1,999,343
Cash on hand	499,981	450,00
	2,776,110	2,449,343

An amount of \$549,334 was held for exclusive coverage of employee entitlements only as at 30th June 2025

Note 7 Trade and Other Receivables

	2025	2024
CURRENT	\$	\$
Trade receivables	96,993	76,945
Other receivables	93,905	68,931
Loan to Other entity	-	20,000
Total current trade and other receivables	190,898	165,876

Note 8 Inventories

	2025	2024
CURRENT	\$	\$
At cost:		
Stock on hand	216,34	195,375
	216,34	12 195,375

Note 9 Other Assets

	2025	2024
CURRENT	\$	\$
Prepayments	206,545	178,111
	206,545	178,111

Note 10 Financial Assets

	2025	2024
NON-CURRENT	\$	\$
Shares at cost	10,000	10,000
Other Investments	750	750
Total non-current assets	10,750	10,750



Note 11 Property, Plant and Equipment

rede ii i i operty, i taint and Equipment		
	2025	2024
LAND AND BUILDINGS	\$	\$
Freehold land at :		
-independent valuation 2022	5,110,470	5,110,470
-Freehold land- at cost	879,530	879,530
-Freehold land 15 Bourke St- at cost	310,000	310,000
Total Land	6,300,000	6,300,000
Carrying amount of all freehold land had it been carried under the cost model		
Buildings at:		
-independent valuation 2022	3,195,108	3,195,108
-at cost	30,376,842	27,801,916
Accumulated depreciation	(16,165,649)	(14,827,364)
Total buildings	17,406,301	16,169,660
Total land and buildings	23,706,301	22,469,660
PLANT AND EQUIPMENT		
Plant and equipment:		
At cost	4,958,042	4,008,646
Accumulated depreciation	(2,952,043)	(2,233,584)
_	2,005,999	1,775,062
Poker machines		
At cost	4,162,793	3,680,376
Accumulated depreciation	(3,211,396)	(2,598,053)
•	951,397	1,082,323
Motor vehicles		
At cost	21,644	21,644
Accumulated depreciation	(21,612)	(21,603)
	32	41
Total plant and equipment	2,957,428	2,857,426
Total new order denter density	0///0===	05.00-55
Total property, plant and equipment	26,663,729	25,327,086

(a) Movements in carrying amounts

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year

	Freehold Land	Building	Plant and Equipment, Poker Machines and Motor Vehicles	Total
	\$	\$	\$	\$
Balance at 1 July	6,300,000	16,274,606	3,00,390	25,574,996
Additions	-	371,188	634,683	1,005,871
Disposals- written down value	-	-	(4,448)	(4,448)
Depreciation expenses		(476,134)	(773,199)	(1,249,333)
Carrying amount at 30 June 2024	6,300,000	16,169,660	2,857,426	25,327,086
Balance at 1 July 2024	6,300,000	16,169,660	2,854,426	25,327,086
Additions	-	1,727,471	885,591	2,613,062
Disposals- written down value	-	-	(843)	(843)
Depreciation expense	-	(490,830)	(784.746)	(1,275,576)
Carrying amount at 30 June 2025	6,300,000	17,406,301	2,957,428	26,663,729

(b) Asset revaluations

Land and buildings are carried in the balance sheet at fair value less accumulated impairments and applicable depreciation.

Land and buildings were independently valued on 30th June 2022 at market value of \$22,800,000 (Land\$6,300,000 and building

\$16,500,000) by Jeff Millar (AAPI) (Certified Practising Valuer No:67391) of Global valuation services.

The valuation was determined as an appropriate figure to be used in determining the fair value in accordance with Accounting Standards AASB 116.

Note 12 Intangible Assets

	2025	2024
	\$	\$
Poker Machine Entitlements		
Cost	400,000	400,000
Carrying amount	400,000	400,000

The Club purchased 15 poker machine entitlements on 4th March 2019. The purchase price was \$400,000 (exclusive of GST). These poker machine entitlements have been measured at cost. The cost of the entitlements acquired is its fair value at the date of acquisition.

The poker machine entitlements are with indefinite useful lives and therefore, will be tested for impairment annually at the cash-generating unit level. The entitlements are not amortised.

Note 13 Trade and other Payables

	2025	2024
	\$	\$
CURRENT		
Unsecured liabilities		
Trade payables	367,209	222,919
Sundry payables and accrued expenses	631,698	540,083
GST payables	351,666	329,562
Gaming machines payable	132,537	103,026
	1,483,110	1,195,590
NON- CURRENT		
Sundry payable and accrued expenses	14,909	22,364
	14,909	22,364

Note 14 Borrowings

(a) As at 30th June2025, the company's total lending facility was \$3,000,000.

The term of the existing facility of \$2,837,834 remains at 3 years and terminates on 25/11/2025. The repayment arrangements are interest only payments for 18 months followed by principal and interest repayments for the rest of the term. It leaves a residual balance of \$2,864,310 maturing at 04/11/2025.

The increased lending facility of \$3,000,000 was approved by CBA on 08th April 2024 to assist with refurbishment and relocation of gaming floor. The term of the facility is 3 years from the date of funding. The repayment arrangements are interest only payments for 12 months followed by principal and interest repayments for the rest of the term. It leaves a residual balance of \$2,760,000 at the end of the finance term.

As at 30th June 2025, no funding was drawn from the increased facility and it was cancelled therefore the company's net loan balance was \$2,837,834 as at 30th June 2025, leaving \$162,166 special repayments available to be redrawn.

(b) The carrying amount of non-current assets pledged as security are:

	Note	2025	2024
		\$	\$
Freehold land and buildings	11	23,706,301	22,469,660
Floating charge			
-trade receivables	7	96,993	76,945
	_	23,803,294	22,546,605

Note 15 Provisions

	2025	2024
	\$	\$
CURRENT		
Provision for annual & RDO leave	386,317	387.421
Provision for long service leave	260,154	218,341
Total current provisions	646,471	605,762
NON- CURRENT		
Provision for long service leave	126,455	126,455
Total non-current provisions	126,455	126,455

Provision for employee benefits

Provision for employee benefits represents amounts accrued for annual leave and long service leave.

The current portion for this provision includes the total amount accrued for annual leave entitlements and the amounts accrued for long service leave entitlements that have vested due to employees having completed the required period of service. Based on past experience the Company does not expect the full amount of annual leave or long service leave balances classified as current liabilities to be settled within the next 12 months. However, these amounts must be classified as current liabilities since the Company does not have an unconditional right to defer the settlement of these amounts in the event employees wish to use their leave entitlement.

The non-current portion for this provision includes amounts accrued for long service leave entitlements that have not yet vested in relation to those employees who have not yet completed the required period of service.

Note 16 Contingent Liabilities and Contingent Assets

- (a) The Company has outstanding security deposit guarantees of \$5,000 as at 30 June 2025(2024: \$5,000).
- (b) Estimates of the potential financial effect of contingent liabilities that may become payable:

Contingent Liabilities

Potential prosecution from Safe Work NSW as a result of the drink contamination incident may result in a fine which the company may be liable to pay. The maximum penalty is amounted to:

2025	2024
\$	\$
100,000	100,000

Note 17 Cash Flow Information

	2025	2024
	\$	\$
(a) Reconciliation of cash flows from operating activities with profit after income tax		
Profit after income tax	548,042	179,101
Non-cash flows in profit		
-depreciation	1,275,576	1,249,333
-net gain on disposal of property, plant and equipment	(16,500)	(8,500)
Change in assets and liabilities		
-(increase)/decrease in trade and other receivables	(25,022)	(94,537)
-(increase)/decrease in inventories	(28,434)	24,661
-(increase)/decrease in other assets	(20,967)	17,245
-increase/ (decrease) in trade and other payables	280,065	65,575
-increase/ (decrease) in income in advance	7,744	(2,330)
increase/(decrease) in provisions	40,709	(39,803)
Net cash provided by operating activities	2,061,213	1,390,745

Note 18 Events After the Reporting Period

The directors are not aware of any significant events since the end of the reporting period other than the following:

- The club is still in the process of securing a long term lease for the premises at Cambridge Ave with Wollongong City Council.
- The club is required to attend court in November 2025 to deal with the safe work incident .

Note 19 Related Party Transactions

The Company's main related parties are as follows:

(a) Key Management Personnel:

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity is considered key management personnel.

For details of disclosures relating to key management personnel, refer to Note 5: Key Management Personnel Compensation.

(b) Other related parties

Other related parties include close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel, individually or collectively with their close family members.

Transactions with related parties:

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

The following transactions occurred with related parties:	2025	2024
	\$	\$
i. Purchase of good and services		
Other Related Parties:		
Micon Office National (Mick Cuda)	13,965	15,068

Note 20 Financial Risk Management

The company's financial instruments consist mainly of deposits with banks, local moneymarket instruments, short-term investments,

accounts receivable and payable, bills, borrowings and leases.

The total amount for each category of financial instruments, measured in accordance with AASB 139: Financial Instruments: Recognition and Measurement as detailed in the accounting policies to these financial statements, are as follows:

	Note	2025	2024
		\$	\$
Financial Assets			
Financial assets at amortised cost:			
-Cash and cash equivalents	6	2,776,110	2,449,343
-Trade and other receivables	7	190,898	165,876
-listed investments	10	10,000	10,000
-unlisted investments	10	750	750
Total Financial Assets		2,977,758	2,625,969
•			
Financial Liabilities			
Financial liabilities at amortised cost			
-Trade and other payables	13	1,498,019	1,217,954
Total Financial Liabilities measured at amortised cost		1,498,019	1,217,954

Note 21 Reserves

(a) Revaluation Surplus

The revaluation surplus records revaluations of non-current assets. Under certain circumstances, dividends can be declared from this reserve.

(b) Merger Reserve

The merger reserve records the consideration that arises from the amalgamation of entities.

Note 22 Segment Reporting

The company operates in one industry. The principal activity being that of a licensed club providing gaming, bar, dining, and entertainment

facilities for members and their quests. It derives its income from two geographic locations in Fairy Meadow.

Note 23 Members Guarantee

The company is limited by guarantee. If the company is wound up, the articles of association state that each member is required to

contribute a maximum of \$2.00 each. At 30 June 2025, the number of members was 24,221 (2024: 20,788).

Note 24 Additional Information Required Under the Registered Club Act 1976

Pursuant to Section 41E(5)of the Registered Clubs Act for the financial year ended 30 June 2025:

The following property is core property of the Club;

(i) Licensed physical premises and land to the North, South and East of the club building at 11 Bourke Street, Fairy Meadow.

The following property is non-core property of the Club;

(i) The club's main carpark to the West of the club building at 11 BourkeStreet, Fairy Meadow.

Note 25 Company Details

The Company is domiciled and incorporated in Australia. The registered office of the company is: Fraternity Club Limited

11 Bourke Street, Fairy Meadow NSW 2519

The principal places of business's are: Fraternity Club Limited 11 Bourke Street, Fairy Meadow NSW 2519 and

2 Cambridge Avenue, Fairy Meadow NSW 2519

DIRECTOR'S DECLARATION

In accordance with a resolution of the directors of Fraternity Club Limited, the directors of the company declare that:

- 1. The financial statements and notes, as set out on pages 5 to 23, are in accordance with the Corporations Act 2001 and:
- (a) comply with Australian Accounting Standards Simplified Disclosures; and
- (b) give a true and fair view of the financial position as at 30 June 2025 and of the performance for the year ended on that date of the company.
- 2. In the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

Director

CUDA, Mick

Director

AKELE, John

Dated this

3rd November 2025



INDEPENDENT AUDITOR'S REPORT

TO THE OWNERS OF FRATERNITY CLUB LIMITED

Opinion

We have audited the financial report of Fraternity Club Limited (the Company), which comprises the statement of financial position as at 30 June 2025, statement of comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, notes to the financial statements including a summary of material accounting policy information and the directors' declaration.

In our opinion:

the accompanying financial report of the Company is in accordance with the Corporations Act 2001, including:

i. giving a true and fair view of the company's financial position as at 30 June 2025and of its financial performance for the year then ended; and

ii. complying with Australian Accounting Standards - AASB 1060 General Purpose Financial Statements - Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities and the Corporations Regulations 2001.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: Code of Ethics for Professional Accountants

(including Independence Standards) (including Independence Standards) (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of

Fraternity Club Limited, would be in the same terms if given to the directors as at the time of this auditor's report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Financial Report and Auditor's Report Thereon

The directors are responsible for the other information. The other information comprises the information included in the company's annual report for the year ended 30 June 2025, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards - AASB 1060 General Purpose Financial Statements - Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users

taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control

Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Evaluate the appropriateness of accounting policies used and there asonableness of accounting estimates and related disclosures made by the directors.

Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report.

However, future events or conditions may cause the Company to cease to continue as a going concern.

Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Company to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the Company audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Basis of Accounting

Without modifying our opinion, we draw attention to Note 1 to the financial report, which describes the basis of accounting. The financial report has been prepared for the purpose of fulfilling the directors' financial reporting responsibilities under the Corporations Act 2001. As a result, the financial report may not be suitable for another purpose.

AUDITOR'S NAME AND SIGNATURE: SPENSER GREEN

NAME OF FIRM: O'DONNELL HENNESSY TAYLOR

ADDRESS: CONISTON

DATED 3RD NOVEMBER 2025